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# Build A Better Project Assessing Feasibility

Bonnie Waninger, Project and Funding Specialist

Vermont League of Cities and Towns

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## Today's Topics

- Project development lifecycle
- Assessing feasibility
- Communication versus engagement
- Q&A

## Project Development Lifecycle

## As projects move through project development:

- The scope of work becomes more clearly defined,
- Budget estimates become more realistic, and
- The schedule and project delivery become more certain



## Project Development Lifecycle Assessing Feasibility



## Study name based on project type:

- A feasibility assessment
- An alternatives analysis
- Project scoping
- Preliminary engineering
- Buildability analysis

### **Example Study Contents**

#### **Transportation Scoping Study**

- Purpose and Need of the Project
- Project Area and Existing Conditions
- Each Alternate Should Define:
  - Right of Way Impacts
  - Utility Impacts
  - Natural & Cultural Resource Impacts
  - Preliminary Project Cost Estimate
  - Future Maintenance
- Public Involvement
- Compatibility with Planning Efforts
- Project Timeline
- Viability

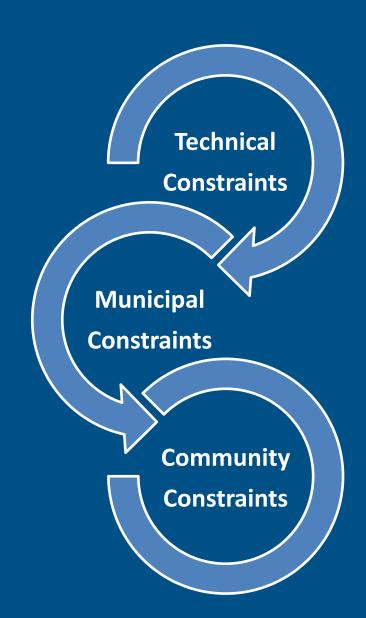
#### Wastewater Preliminary Engineering Report

- Project Planning
- Existing Facilities
- Need for Project
- Alternatives Considered with:
  - Map & Design Criteria
  - Impacts
  - Land Requirements
  - Potential Construction Problems
  - Sustainability Considerations
  - Cost Estimates and Lifecycle Costs
- Selection of an Alternative
- Proposed Project (Recommendation)
- Conclusions and Recommendations

## Assessing Feasibility

#### Outcomes

- Project hurdles identified
- Financial feasibility estimated
- Financial sustainability considered
- Minimum schedule understood
- Local capacity and bandwidth known
- Community engaged



Is the project worth the investment?

### Communication vs. Engagement

(They are not the same thing!)

## Communication is one way

- Shares information so people know what's happening
- Who do you talk to, and what do you say?
- Crafting and delivering a message

## Engagement is cyclical

- Builds relationships for problem solving and decision making
- What feedback do you seek, and how are you listening?
- Asking for insights and points of view

## Spectrum of Engagement

Less	Engagement	More
	6.6	

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
GOAL	Broadcast information to create understanding	Seek input or obtain feedback	Ensure concerns and aspirations are understood and considered	Partner in decision making, including development of alternatives and the preferred solution	Place final decision making in the public's hands
PROMISE	We will  • keep you informed	<ul> <li>We will</li> <li>keep you informed,</li> <li>listen to concerns and aspirations, and</li> <li>provide feedback on how your comments influenced decisions</li> </ul>	<ul> <li>work with you to ensure your concerns and aspirations are directly reflected in alternatives and</li> <li>provide feedback on how your comments influenced decisions</li> </ul>	<ul> <li>co-create         solutions with you         and</li> <li>your advice and         recommendations         will be         incorporated</li> </ul>	<ul> <li>we will</li> <li>support your decisions and</li> <li>work to implement solutions</li> </ul>
EXAMPLES	Fact sheets Newsletters Website posts Event notices Emails	Public meetings Focus groups Surveys Comment forms Pop up demos Walking tours	Visioning workshops Summits Online tools Volunteer roles Data collection Design input	Advisory committees Consensus building Co-hosting events with partners	Resident juries Resident budget- making Ballots Delegate decisions

What level of engagement creates investment for your residents?

Source: Adapted from the City of Santa Rosa, CA community engagement spectrum

## Final Thoughts

- Vetting projects through the project development process saves you money.
- Feasibility assessments allows you to understand risks and whether an idea is realistic and doable.
- Communication and engagement are different. You need both to succeed.
- Engagement isn't linear Known what level of engagement is best at different times during the project.

## Have questions? LET US KNOW!



Bonnie Waninger, Project and Funding Specialist, <a href="mailto:bwaninger@VLCT.org">bwaninger@VLCT.org</a>

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802-229-9111 VLCT.ORG