Dear VLCT Members,

Your League is ready to serve you today, but this past year, we were busy planning for how to serve you *tomorrow*. In 2021, we engaged our members through interviews, surveys, and conversations and asked for your input on what you need from VLCT. The result? A new, five-year strategic plan: "A Plan to Support Vibrant Local Government."

The plan's four cornerstones are:

- To grow a sustainable and relevant member-focused organization;
- To strengthen the capacity of local government;
- To help develop and attract outstanding talent to local government; and
- To champion inclusive and resilient communities.

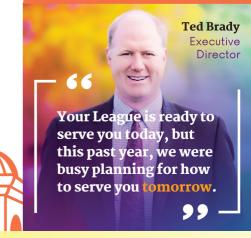
When we built this plan, we were at the same time working to respond to more than four thousand inquiries through the Municipal Inquiry Service, successfully advocating in the Legislature for resources to help our members meet modern infrastructure and housing needs, providing trainings to more than a thousand members, and ensuring the trusts were returning value – and even equity – to their membership.

I'm most proud of the team here at VLCT who never stopped working to offer you more. We hired a new municipal attorney and a new government finance specialist, and we offered new cyber security and expanded loss prevention grants through the trusts. Our work to help you manage American Rescue Plan Act funding resulted in the Legislature trusting us to expand that program to help the membership tackle the billions of dollars flowing from the federal infrastructure legislation. I hope you feel the energy and excitement we here at the League feel as we anticipate your needs and provide you with on-the-ground support.

I'm eager to get out and visit with you. If you'd like me to come to a Selectboard meeting or visit with your staff so I can hear your issues firsthand, or if you just want to chat, please email me at tbrady@vlct.org.

Until next time,

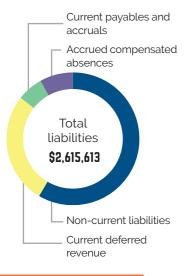
Ted Brady,
Executive Director



ASSETS



LIABILITIES



Full 2021 financial statements can be found at vlct.org/AuditReports.

STATEMENTS OF NET POSITION

For the year ended December 31, 2021

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Total Assets	\$2,613,712
Capital assets	\$449,002
Current assets	\$2,164,710

DEFERRED OUTFLOWS OF RESOURCES

Deferred pension amounts \$583,387

LIABILITIES

Current payables and accruals	\$164,412
Current deferred revenue	\$708,753
Accrued compensated absences	\$212,674
Non-current liabilities	
Deferred revenue - trusts	\$119,827

Net pension liability \$1,409,947 **Total Liabilities** \$2,615,613

DEFERRED INFLOW OF RESOURCES

Deferred pension expenses \$903,436

NET POSITION, END OF YEAR (\$321,950)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

For the year ended December 31, 2021

OPERATING EXPENSES	\$6,675,135
Operating income	\$72,355
NON-OPERATING REVENUES	\$1,588
Change in Net Position	\$73,943
NET POSITION, BEGINNING OF YEAR NET POSITION, END OF YEAR	\$(395,893) \$(321,950)

LCT BOARD

Jessie Baker President City Manager, South Burlington

William Fraser Vice President City Manager, Montpelier

Hon. David Allaire Mayor, Rutland City

Mary Ann Goulette Town Manager, West Rutland Julie Hance

Town Manager, Chester

OPERATING REVENUES

Charlie Hancock Selectboard Chair, Montgomery

Delsie Hoyt Selectboard Chair, West Fairlee

Ann Lawless Selectboard Chair, Wheelock Ken Linsley

Selectboard Chair, Danville

\$6,747,490

George Putnam Selectperson, Cambridge

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Georgette Wolf-Ludwig Town Clerk, Fairlee Town

Lucrecia Wonsor Town Clerk/Treasurer, Killington

Hon. Miro Weinberger Immediate Past President Mayor, Burlington

Vermont League of Cities & Towns